



2021 CITY OF HOOD RIVER COUNCIL WORK PLAN



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I. PURPOSE

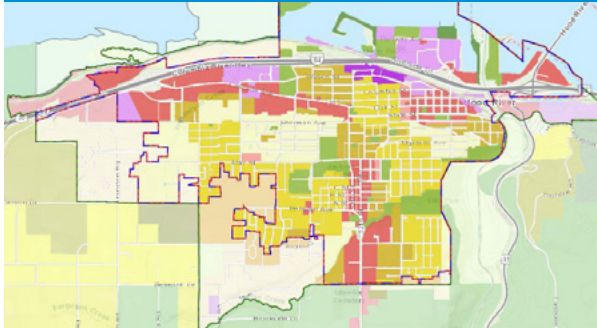


The City of Hood River's 2021 Work Plan identifies the highest priority policy projects for the year. The Work Plan is organized by City Council's goals and outlines strategies and projects aligned with these stated goals.

Each year, the City Council's annual work plan session provides an opportunity to revisit high-level goals and identify key strategies, action items and projects to be undertaken by the organization.

II. CITY OF HOOD RIVER AT A GLANCE

SIZING AND ZONING



2,180 TOTAL ACRES

DWELLING UNITS

Multi-Family 1,152
Single Family 2,568
Total 3,720

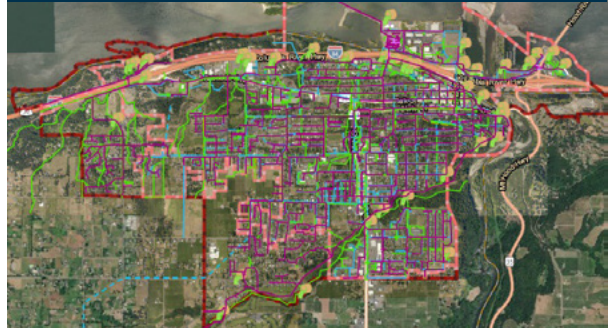
UTILITY ACCOUNTS

4,295

ZONING

Commercial 250 ac.
Industrial 111 ac.
Residential 692 ac.
Unzoned Water 519 ac.
Open Space/Public Facility 147 ac.
Recreational/Commercial 18 ac.
Right-of-Way 443 ac.

INFRASTRUCTURE & ASSETS



The City owns and maintains over \$80 million in physical assets, including roads, utilities, and buildings

City Streets	ODOT Streets	Water Mains	Storm Mains	Sewer Mains
60 mi.	42 mi	70 mi.	60 mi.	55 mi.



A few of the City's 74 vehicles

PARKS AND GREENWAYS

The City's 19 parks/open spaces total over 73.22 acreages; 23.31 acres are maintained. Other park areas in the City are operated and maintained by the Hood River Valley Parks and Recreation District, Port of Hood River, and Hood River County.

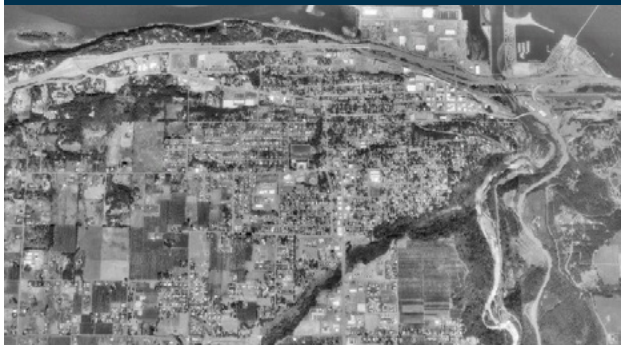


SCHOOLS

There are three schools in the City of Hood River:
- May Street Elementary
- Hood River Middle School
- Horizon Christian
A branch of the Columbia Gorge Community College is located in Hood River as well



POPULATION GROWTH



1988 – 4,575



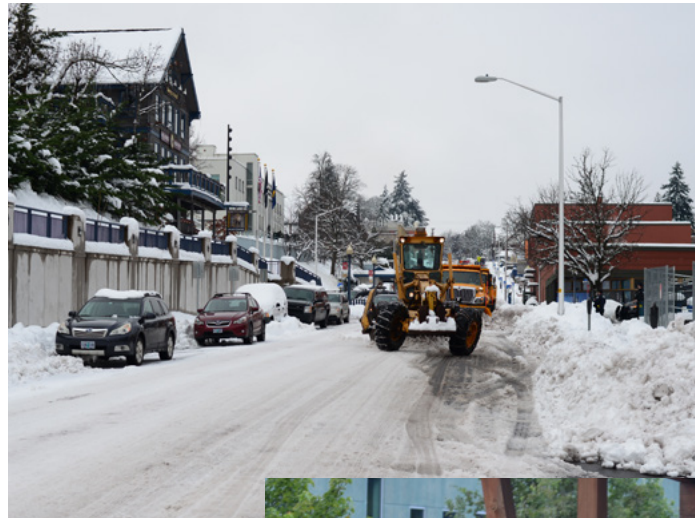
2020 – 8,565



III. CITY SERVICES

The City spends most of its time on day-to-day service delivery in support of the community. These services include:

- Community safety including 24/7 emergency response from police, fire & emergency medical services
- Maintenance and operations of community infrastructure and including water, sewer, stormwater, streets, facilities and parks
- Community standards including land use, permitting, current and long-term planning
- Internal infrastructure (financial management, payroll, human resources) to support our service delivery system



IV. HOW IT'S PUT TOGETHER

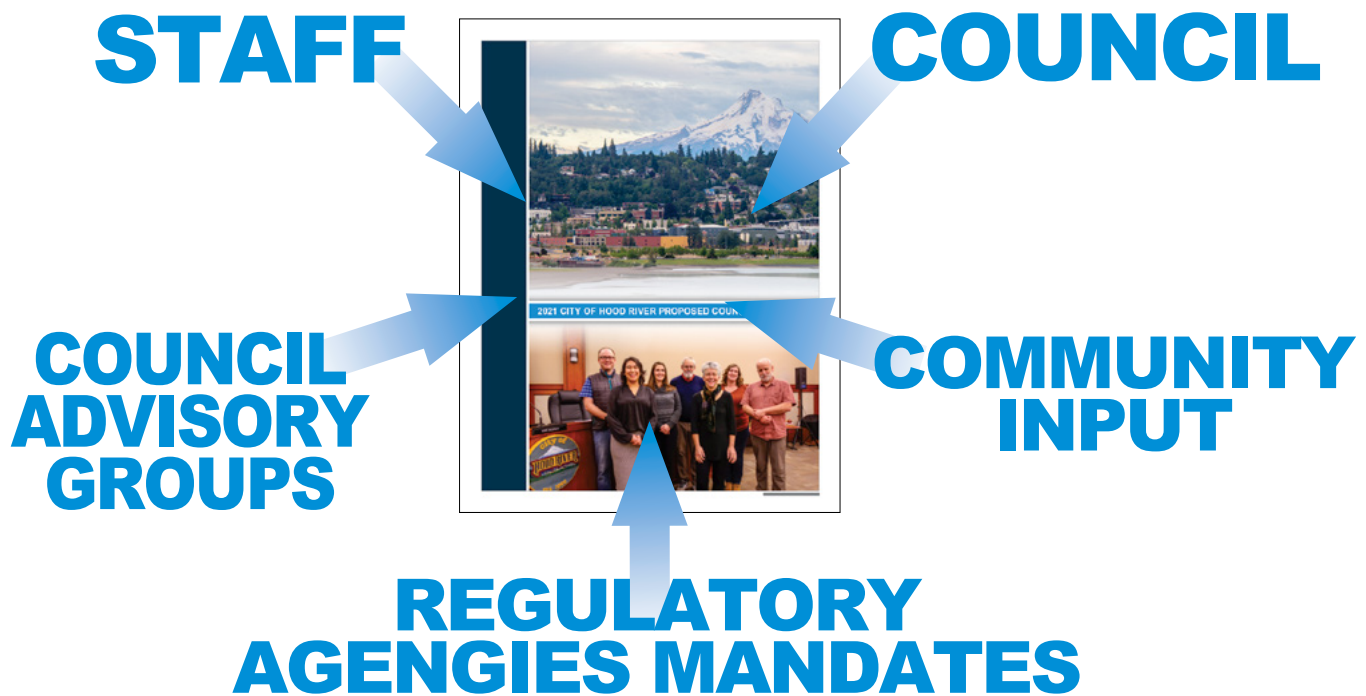
The City of Hood River 2021 Work Plan incorporates input and direction from Council throughout the year.

Standing Council committees provide a prioritized list of projects to meet Council's stated goals. The City also sought public input via an electronic and paper form. The opportunity was promoted on our website, in the local media, via social media, via a direct email and through community channels.

On February 6, 2021 the Hood River City Council held a virtual workshop to revisit long-term goals and identify the most important projects to be undertaken by the organization in 2021.

The City Council affirmed their goals and added a goal to work towards an equitable and inclusive community. City Council goals represent long-term outcomes for the community and the City Council Work Plan is a list of specific and prioritized projects that the City will complete or make progress on this year. Many projects are anticipated to occur over multiple years.

City staff will build the fiscal year 2021-22 budget based on the direction from the City Council Work Plan.

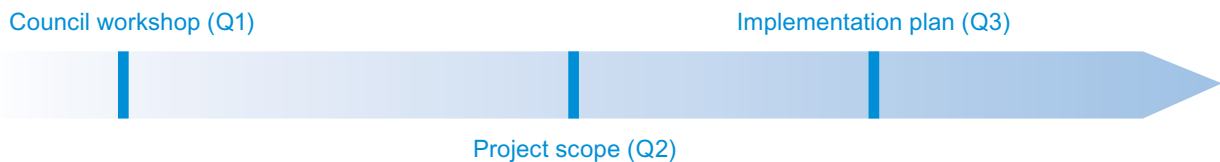


V. CITY COUNCIL LONG-RANGE OUTCOMES

EQUITABLE AND DIVERSE HOUSING INVENTORY

Affordable Housing Production. The purpose of this project is to identify policy tools and strategies to encourage production of housing for individuals making less than 120% of median family income, including tools to encourage multi-family construction. The project will include a workshop to identify available policy tools, a workshop to understand existing community partnerships including the housing authority and the land trust, and a project scoping workshop with the City Council to prioritize policy projects and create an implementation plan.

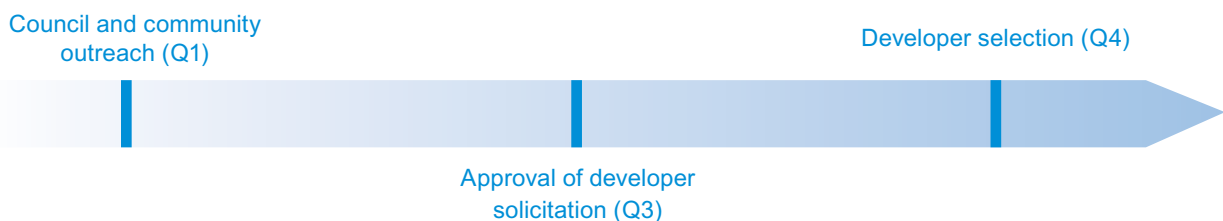
Project Owner. Jennifer Kaden



Rand Road Development, Phase II. The cost of housing in Hood River is a burden to families and individuals and makes it difficult to recruit and retain workers. The City of Hood River purchased 7 acres of property in 2020 to develop affordable housing. The purpose of this project is to partner with a developer to build housing for community members making less than 120% of the median family income (approx. \$84,000 for a family of four) with priority for those who make less than 80% of median family income (approx. \$56,000/year for a family of four).

Visit cityofhoodriver.gov/planning/780-rand-road-housing-development-strategy/

Project Owner. Kevin Liburdy





HOUSING TOOLS AND STRATEGIES ACTION ITEMS

HOUSING AFFORDABILITY, AVAILABILITY AND DIVERSITY OF TYPE

LAND USE

PROCESS EFFICIENCIES

HOUSING OPPORTUNITIES

COMPLETED process efficiencies and projects

- **Updated** Accessory Dwelling Unit Regulations (2019)
- **Approved** Residential Reuse of Historic Buildings
- **Updated** Residential Parking Standards Downtown (2020)
- **Adopted and Expedited** Land Division Code and Process (2020)
- **Implemented** ePermitting & Electronic Plan Reviews to streamline building review and permitting (2020)
- **Created** customer portals for Online access to regulations, forms, and applications (2020)
- **Established** in House Building and Engineering Divisions to Improve Customer Access (2019) & (2020)
- **Purchased** 7 Acre Rand Road property for Affordable Housing (2020)
- **Implemented** Construction Excise Tax (CET) dedicated to affordable housing (2017)
- **Implemented** a Short Term Rental license, regulation, and compliance program (2016)

ACTIONS IN PROGRESS

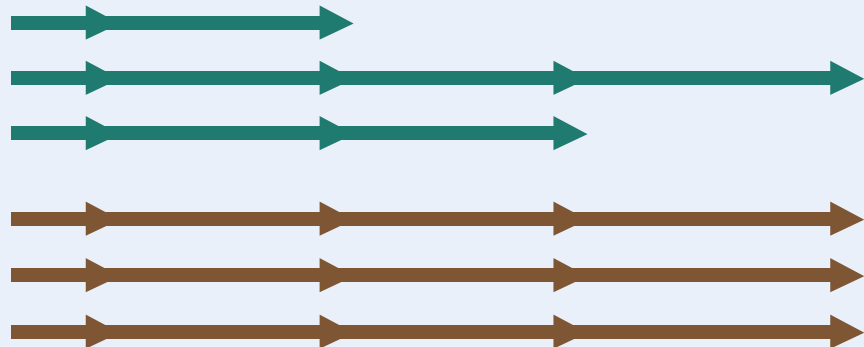
WINTER 2021

SPRING 2021

SUMMER 2021

FALL 2021

- Middle Housing Zoning Regulations
- Zoning Code Audit
- Affordable Housing Production Strategy
- Planning and Land Use Process Audit
- Permitting Enhancement Project
- Development of Affordable Housing at 780 Rand Road



KEY HOUSING PROJECTS TO MOVE FORWARD IN 2021



Process Improvements



Zoning Code Audit



Affordable Housing Production Strategy



Rand Road Development

For more details on Housing Tools and Strategies progress, visit cityofhoodriver.gov

V. CITY COUNCIL LONG-RANGE OUTCOMES

EQUITABLE AND DIVERSE HOUSING INVENTORY - continued

Zoning Code Improvement Project. The City of Hood River Zoning Code is out of date and increasingly complex for applicants to navigate and for staff to administer. The desired outcome of this project is a simplified and streamlined code. This project will crosswalk the most complex areas to determine if the code can be salvaged. If not, staff will scope a replacement project for implementation. The project will also identify opportunities to streamline the land use process.

Project Owner. Jennifer Kaden

Council workshop (Q2)



AN EQUITABLE AND INCLUSIVE COMMUNITY

Equity Assessment and Plan. The purpose of this project is to create a racial and social equity plan for the City of Hood River. The project will include engagement with the community to determine a shared vision and shared language for racial and social equity within the scope of City services. Measures and tools to advance racial and social equity will be developed based on this understanding. The City will partner with a consultant trained in this strategic work.

Project Owner. Rachael Fuller

Request for proposals (Q1)

Project timeline to be developed in partnership with consultant



V. CITY COUNCIL LONG-RANGE OUTCOMES

AN EQUITABLE AND INCLUSIVE COMMUNITY - *continued*

Community Health and Behavioral Health Partnerships.

The purpose of this project is to build relationships with social services and medical services to identify and cooperatively address gaps in care and service. Staff will participate in working groups related to the Behavioral Health Improvement Plan, the Community Health Improvement Plan and the Homelessness Stakeholders Group and will report back to Council on the outcomes of these working groups and any opportunities for partnership.

Project Owner. Rachael Fuller, Leonard Damian and Neal Holste

Community health improvement plan (Q2)

Behavioral health improvement plan (Q2)



The City of Hood River contracted with Social Worker Alisa Fowler in November 2020 to provide direct outreach to individuals experiencing homelessness.

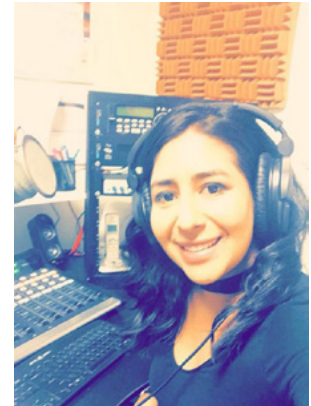
INFORMED AND ENGAGED COMMUNITY

Community Engagement Continuous Improvement and Investment. The purpose of this project is to continue to improve public engagement in the policy-making process. Ongoing investment includes social media, radio communication, email and website improvements, and translation of materials. Additional investment may include expanded social media, outreach to underrepresented populations, engagement with community partners and identification of other effective methods of communication and engagement. Also included is implementation of a full legislative module with integrated meeting agendas and video.

Project Owner. Rachael Fuller, Will Norris

Install council chambers technology (Q2)

Implement integrated meeting agenda and video (Q3)



Radio Tierra host Nubia Contreras discusses issues with City officials each month.

V. GOALS

EFFICIENT AND SAFE TRANSPORTATION SYSTEM FOR WALKERS, BIKERS, TRANSIT RIDERS AND DRIVERS

Historic Columbia River Highway. This project anticipates the completion of the Historic Columbia River Highway Trail through Hood River. The project includes revisiting the street cross-section and includes gateway concepts, connections through the City and parking considerations for users of the trail.

Project Owner. Dustin Nilsen

Timeline to be developed in partnership with ODOT

Fixed Local Bus Route. The purpose of this project is to develop a fixed local bus route in partnership with Columbia Area Transit (CAT). The project will create a process to locate site stops, including facilitating adjoining property owner input and navigating issues associate with the removal of parking spaces. The project includes developing and organizing criteria for stop installation including benches, shelters and poles.

Project Owner. Rich Rice

Council workshop (Q2)

Install stops 2021 -23

Develop siting criteria (Q3)

Safe Routes to School. The purpose of this project is to identify and refine specific projects that are eligible for ODOT Safe Routes to School Infrastructure Grants and prepare the City to apply for funding to implement the Safe Routes to School projects. This is a collaborative project between the City, Hood River County School District, transit providers, Oregon Department of Transportation and Hood River Valley Parks & Recreation District.



Project Owner. Jonathan Skloven-Gill

Community engagement (Q1)

Implementation plan (Q4)

Council workshop (Q2)



V. CITY COUNCIL LONG-RANGE OUTCOMES

WELL-MAINTAINED COMMUNITY

System Development Charge Study. System Development Charges are one-time fees paid by developers that help pay for infrastructure (streets, sewer, water, stormwater systems) required to meet growth demands on City systems. The purpose of the project is to review the City's system development charges and bring policy options to Council for consideration. The project will also identify policy options for low-income assistance and affordable housing incentives.

Project Owner. Will Norris

Request for proposals (Q2)

Project timeline to be developed in partnership with consultant

Developer selection (Q3)

A horizontal blue arrow pointing to the right, representing a project timeline. It is divided into four segments by vertical blue lines. The segments are labeled with project milestones: 'Request for proposals (Q2)', 'Developer selection (Q3)', 'Project timeline to be developed in partnership with consultant', and 'Request for proposals (Q2)'.


Public Safety and Community Services Facility. The purpose of this project is to partner with Hood River County to develop a joint facility to house public safety and community services including the County Courthouse, Sheriff's Office, Police Department, Safe Space Children's Advocacy Center and other identified community services and partners. If located downtown, the project would also include an increase in parking capacity.

Project Owner. Neal Holste, Will Norris

City/County planning (Q1)

Consultant selection (Q3)

Request for proposals (Q2)

A horizontal blue arrow pointing to the right, representing a project timeline. It is divided into four segments by vertical blue lines. The segments are labeled with project milestones: 'City/County planning (Q1)', 'Request for proposals (Q2)', 'Consultant selection (Q3)', and 'Request for proposals (Q2)'.

Water and Sewer Line Reconstruction Project. Clay sewer pipes are common in cities developed at the same time as Hood River and, with age, are more susceptible to root intrusion and blockages and contribute to additional ground and stormwater entering the sewage treatment system. The purpose of this multi-year project is repair or replace clay sewer pipes and lead-jointed water lines as required by the department of water quality. An infiltration and inflow study will be completed in FY 2021 to identify the most problematic areas. Policy and financing options will be brought to City Council for consideration.

Project Owner. Mark Janeck (see next page)

Request for proposals (Q1)

Implementation (2021-2030)

Establish list of priority projects (Q4)

A horizontal blue arrow pointing to the right, representing a project timeline. It is divided into four segments by vertical blue lines. The segments are labeled with project milestones: 'Request for proposals (Q1)', 'Establish list of priority projects (Q4)', 'Implementation (2021-2030)', and 'Request for proposals (Q1)'.

CRITICAL INFRASTRUCTURE WATER/SEWER PIPE RECONSTRUCTION

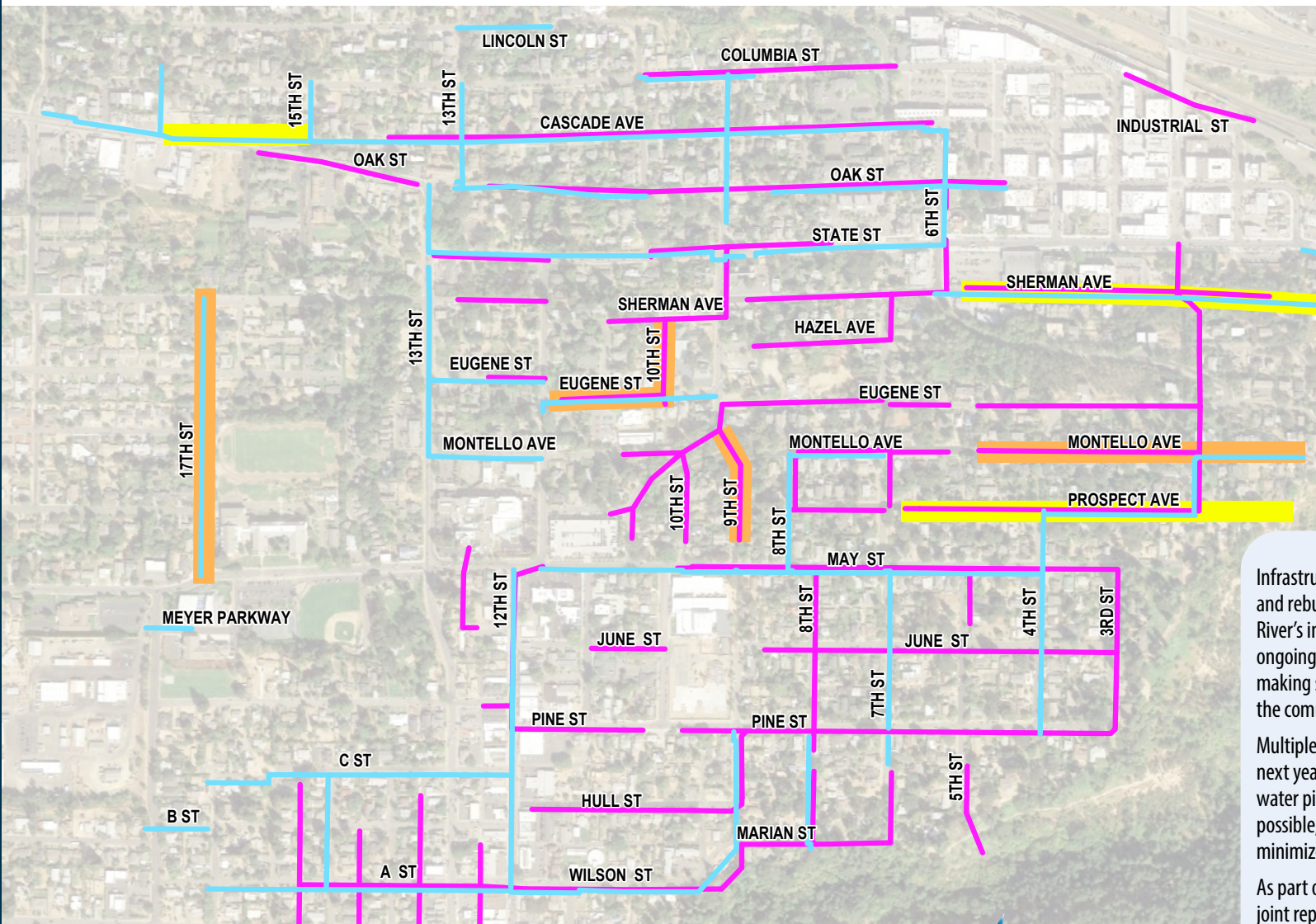
LEGEND

FISCAL YEAR 2020-21 PROJECTS █

FISCAL YEAR 2021-22 PROJECTS █

CLAY PIPE —

LEAD JOINTS —



Infrastructure is critical to the lifeblood of any city and rebuilding the aging components of Hood River's invisible inner workings is constant and ongoing. Over the next 10+ years the city will be making significant infrastructure investments in the community.

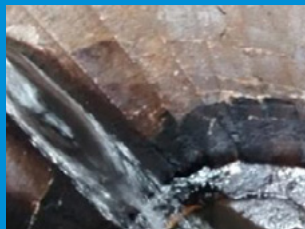
Multiple water-sewer projects are planned in the next years to replace or rehabilitate lead-jointed water pipes and aging clay sewer pipes. Where possible, this work will use trenchless methods to minimize traffic disruption.

As part of the City's Infiltration / Inflow and lead joint replacement capital improvement plan, design for the first of these projects began in the fall with construction planned for spring/summer 2021. All City of Hood River clay pipes and lead-jointed waterlines are slated for replacement or rehabilitation by 2030.

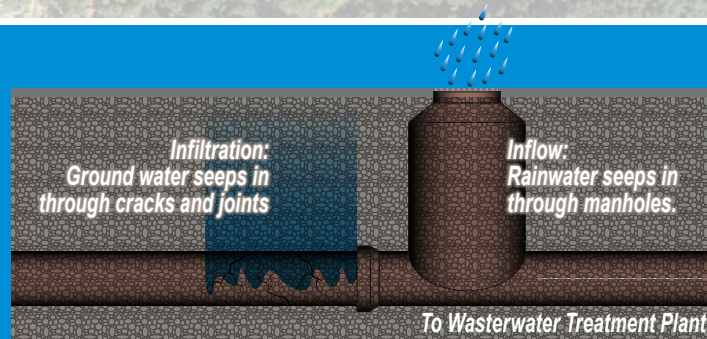
Despite their name, city-owned lead-jointed water lines pose no risk to public drinking water; however, they are past their useful life and mandated to be replaced.



Infiltration from cracks in sewer line



Inflow of rainwater into sewer manhole



V. CITY COUNCIL LONG-RANGE OUTCOMES

ENVIRONMENTALLY SUSTAINABLE AND RESILIENT COMMUNITY**

Wastewater treatment plant CoGEN. The purpose of this project is to examine the technical and financial viability of renewable energy generation at the wastewater treatment plant and to bring policy options to Council for consideration.

Project Owner. Haley Ellett

Presentation of feasibility study (Q2)

Project scoping workshop (Q3)

Hybrid Vehicles and Charging.

The purpose of this project is to explore options for hybrid electric vehicles and citywide charging station infrastructure to reduce fuel use and emissions. Alternative fuel sources for heavy duty vehicles may also be considered.



Project Owner. Haley Ellett

The City's new hybrid patrol vehicles are estimated to save the City 933 gallons of fuel (roughly \$2700) per year as well reduce carbon dioxide by 22,560 pounds per year

Site analysis (Q1)

Implementation (TBD)

Financial feasibility (Q3)

City facility energy assessments. The purpose of this project is to evaluate the energy efficiency of City facilities and to identify projects and options to increase energy efficiency and resiliency.

Project Owner. Haley Ellett

Facility assessments (Q1)

Implementation (2021-22)

Project identification (Q3)

***The Hood River City Council adopted resolution 2019-16 committing to take steps to 1) reduce reliance on fossil fuels in municipal operations and to pursue local policies that promote environmental stewardship and sustainability; 2) reduce municipal net greenhouse gas emissions as quickly as possible with a target of reaching net zero by 2035 with appropriate financial and regulatory assistance from Hood River County, the region, and State and Federal authorities, and 3) initiate efforts to formulate adaptation and resilience strategies in preparation for intensifying climate impacts.*

V. CITY COUNCIL LONG-RANGE OUTCOMES

ADEQUATE PARKS AND OPEN SPACE

Capital Improvement Plan for Parks with implementation measures. The purpose of this project is to create an implementation plan for the City projects on the Multi-Jurisdictional Parks & Recreation Master Plan in collaboration with community partners.

Project Owner. Mark Janeck



OTHER

Continued COVID support and organizational management (parklets, use of outdoor space, community support, food carts, etc.)

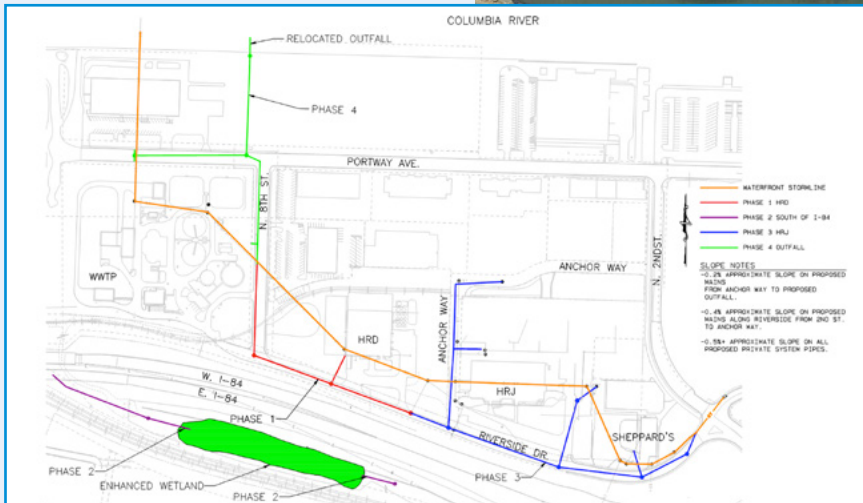
Urban Renewal Agency Projects#

- Heights – Urban design and engineering project (Dustin Nilsen)
- Columbia Cascade – Investments in downtown parking management (TBD)
- Waterfront – Waterfront stormwater line relocation (Wade Seaborn) ([see next page](#))

The Urban Renewal Agencies are separate entities. Hood River has three separate urban renewal districts that utilize a financing program authorized under state law to facilitate economic development in designated areas. City Councilors serve as members of the Urban Renewal Board.



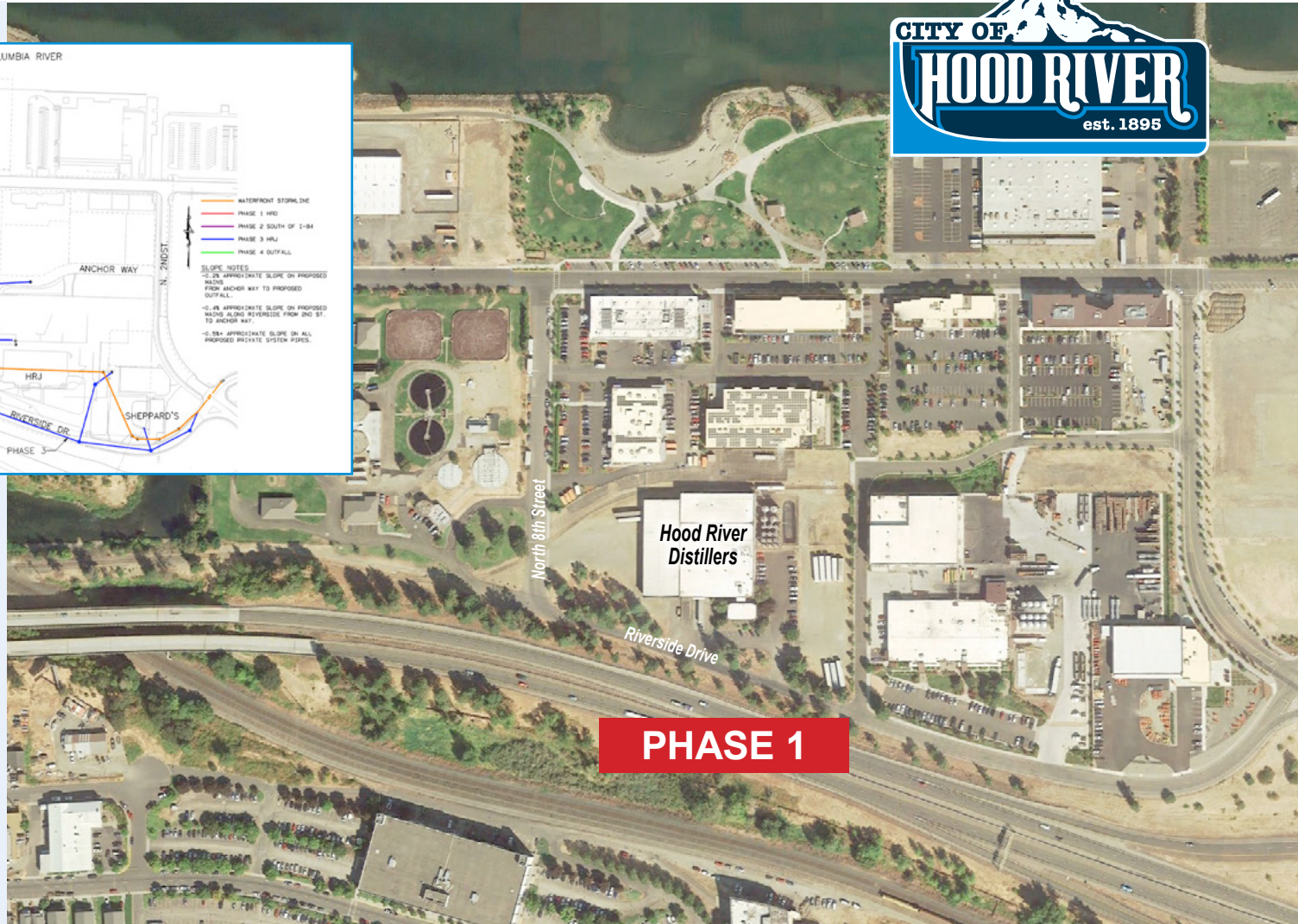
INFRASTRUCTURE Waterfront stormwater pipeline replacement



Phase 1 of a multi-year project to replace sections of the waterfront stormwater pipelines was completed north and east of the intersection of Riverside Drive and No. 8th Street from mid-September through mid-November.

The existing failed storm line, which carries stormwater from a portion of downtown Hood River, I-84 and a portion of the waterfront, was constructed of corrugated metal and placed 21-feet below the surface in the 1960s — at the same time the waterfront land itself was created with loose, sandy, fill material dredged from the Columbia. Corrugated metal pipe has a 50-year life expectancy and sediment had infiltrated the line, clogging it and causing structural failure. The damage to the storm line was first discovered when a small sinkhole was reported near the Hood River Distillers building in early 2017.

Subsequent phases in will replace additional sections of the old line moving them out from under developed sections of the waterfront



Over 50 year old corrugated pipe failure



Looking east down Riverside Drive from North 8th Street during Phase 1 construction



Looking east down Riverside Drive from North 8th Street after Phase 1 construction

2021 SIGNIFICANT PROJECTS

OPERATIONAL PROJECTS

- Collective bargaining
- Non-represented pay-equity evaluation and salary study
- Trees in City ROW
- Code revisions (historic preservation and waterfront)
- Continued joint meetings with County
- Update to residential Building Code
- Energy Code overview and preparation
- Tree preservation incentives
- Permitting Enhancement Project
- Industrial pre-treatment program development
- Implementation of the downtown parking plan

CAPITAL PROJECTS

- Waterfront stormwater project, Phase II
- Elevated sewer preliminary design
- Cascade/Rand intersection
- Second and Oak intersection
- Wastewater treatment plant biosolids storage bay
- Wastewater treatment plant UV system
- Wastewater treatment plant digester mixer
- Wastewater treatment plant Wonderware upgrade and SCADA workstation
- Wastewater treatment plant SCADA remote access
- Hydro-power in water line (pending grant funding)
- Water main lead joint pipe replacement (Montello, 17th, and Eugene)
- Sanitary sewer clay pipe replacement (Montello, 9th, 10th, and Eugene)
- Roadway paving (Montello, 9th, 10th, 17th, and Eugene)
- Elevated sidewalk design

ORGANIZATIONAL PROJECTS

- Training program for new supervisors
- Continued COVID management
- Continuous improvement in operations

